



Slavery and Human Trafficking Statement FY25

Picture Holdco Limited and Pinewood Group Limited ("**Pinewood**") and their affiliates and subsidiaries listed in Appendix 1 to this Statement (together, the "**Pinewood Group**") are committed to the prevention, deterrence and detection of slavery and human trafficking. This statement is made pursuant to Section 54, Part 6 of the Modern Slavery Act 2015 (the "**Act**") on behalf of Pinewood Group and sets out the steps taken to achieve Pinewood's stance of zero-tolerance of all forms of slavery, human trafficking and other exploitation in Pinewood's supply chain or in any part of Pinewood's business for the financial year ending 31 March 2025.

Our Business

- Pinewood is one of the leading providers of studio and related services to the worldwide film and high-end television industries.
- Synonymous with world class film and high-end television productions, our UK and Ontario studios have an impressive heritage and have been home to some of the most iconic and successful feature films and television shows ever made.

Slavery and Human Trafficking Policy and Related Policies

The board of directors of Pinewood (the "**Board**") takes a zero-tolerance approach to slavery and human trafficking. The Pinewood Slavery and Human Trafficking Policy (the "**Policy**") is publicly available to all staff, customers, suppliers and members of the public and is available at www.pinewoodgroup.com. The Policy is regularly reviewed (at least annually) and was last reviewed and updated by the Legal and Procurement departments in July 2025.

Pinewood Group's Supply Chain - Due Diligence and Supply Chain Management

Pinewood Group's supply chain and its relationship with its suppliers is well-established and has been further enhanced over recent years as we continue to develop our studios. The film and high-end television production business traditionally has a close, personal relationship based upon knowledge and experience, with broad types of services and goods supplied by a large pool of suppliers both locally sourced and from around the globe. Pinewood Group has international businesses and operations, in particular its Ontario-based studio business, Pinewood Toronto Studios which is now fully integrated into the Pinewood Group.

As Pinewood Group continues to expand, it has increased its due diligence and '*know your client*' checks. A formal Supplier Process (defined below) has been updated and improved with the intention to achieve a transparent supply chain in compliance with relevant laws. Pinewood Toronto Studios supplier onboarding processes have been harmonised with Pinewood Group's processes, as well as Ontario law. The on-boarding processes include bank verification, anti-bribery statements, slavery and human trafficking statements, health and safety checks, sanctions exposure, insurance checks and credit checks to ensure that we know who we are working with and to ensure they are the best suppliers for the service being provided ("**Supplier Process**"). Responsibility for managing supply chains sits with all employees utilising the Supplier Process, overseen by the Procurement and Legal departments.

Pinewood has screening and due diligence procedures in place in respect of its agents, advisers, contractors, suppliers, intermediaries, revenue-generating entities where Pinewood Group holds a minority interest and other representatives prior to being engaged as part of the Supplier Process. This includes mandatory questions on slavery and human-trafficking contained in Pinewood's 'New Supplier Request Form' which have been recently reviewed and updated. The New Supplier Request Form must be completed by all new suppliers in order to be added to Pinewood's supply chain. Existing suppliers are required to periodically update their details as part of a 'Supplier Information Update Process' which has also been recently reviewed and updated.

Pinewood requires that suppliers are made aware of the Policy and may also be required to commit contractually to observe the Policy. Pinewood's standard terms require absolute compliance with the Modern Slavery Act as a condition of contract. In the event of any breach, Pinewood may in its sole discretion terminate suppliers' contracts. All contractors attending Pinewood's premises are further required to comply with Pinewood's Contractors Code of Conduct, which refers to the Policy and requires that contractors provide information on compliance with the Modern Slavery Act.

Regular updates and supplier-tracking meetings are held between the business units by Procurement and Legal, together with regular meetings and updates with Pinewood's suppliers. Pinewood provides relevant staff with training on the scope and application of the Policy at appropriate intervals, as well as relevant updates and reminders to staff

on their obligations. All Pinewood employees and suppliers should know how to identify or prevent slavery and human trafficking.

Film & High-End Television Industry – Principal Risks

Key 'risk areas' particular to the film and high-end television industry in relation to slavery and human trafficking arise in the use of freelancers, contracts, operations and businesses across international borders and the sub-contracting of responsibilities within supply chains. The movement of people internationally within the film production industry is common. This can include travel to filming locations around the world including perceived "high risk" areas for slavery and human trafficking. This raises the risk level. Outsourcing and complicated supply chains also are relevant, especially in relation to difficulties of performing due diligence across-borders.

Pinewood minimises the risks within its supply chain by through various policies, contractual documentation, approvals and internal processes. These include its Supplier Process, the Policy and other company policies such as the Whistleblowing Policy, Reserved Matters and associated internal processes and approvals, as well as contractual documentation. to, Pinewood undertakes additional risk assessments where relevant in relation to specific areas of the business that may have the potential to present a heightened risk of slavery and human trafficking.

Performance Indicators

We use the following key performance indicators to measure how effective we have been to ensure that slavery and human trafficking is not taking place in any part of our business or supply chains:

- Key factor risk assessments – by territory, sector, business type, transactions, outsourcing, department, level of spend, individuals involved, and agencies/partnership relationships;
- Numbers of new suppliers added to the supply chain yearly;
- Incidents and reports from employees or other individuals of non-compliance;
- Suppliers terminated for breach of the Policy;
- Number of potential suppliers with poor or non-existent slavery and human trafficking policies or a reluctance to co-operate with the Supplier Process;
- Number of potential suppliers refusing to accept slavery and human trafficking language or attempts to substantially modify the language included in their contractual terms;
- Number of suppliers in compliance;
- Periodic review of contractual language and know-how as necessary; and
- Numbers of Pinewood staff trained on the Policy.

FY25 Updates

Key updates and changes in the last financial year have been:

- Finalising the closure of Pinewood Group's 13-year collaboration with Lantica Media and Pinewood Dominican Republic Studios by mutual agreement. Following the termination of the agreements, Pinewood Group has no interest or activities in the region and the studios in Dominican Republic have been rebranded Lantica Studios.
- An ongoing and regular schedule of monthly internal meetings for key business units with Procurement and Legal to oversee all supply chain management issues, and improved tracking of suppliers. Centralised documenting of procurement processes.
- Key operational supplier contracts were tendered during FY25 including certain maintenance providers and landscaping services suppliers, involving full reviews and due diligence of tendered policies and processes in relation to tackling slavery and human trafficking and contractual provisions included in the resulting contract.
- Risk-focused procurement process, amending/updating the Supplier Request Form to include requests for additional information surrounding Modern Slavery, Anti Bribery and Sanctions.
- The Procurement and Legal departments prepared and carried out a modern slavery audit of Pinewood Group's primary catering provider.
- A review of Pinewood Group's existing contractual protections and provisions on anti-slavery and human trafficking in its standard terms and contracts to ensure ongoing compliance.
- A review and update of Pinewood Group's anti-slavery and human trafficking information and assessment in its new supplier information form and supplier information update forms.
- A review of international principles, guidelines and standards, including the UN Global Compact Principles and the Organisation for Economic Cooperation and Development Guidelines to ensure that Pinewood Group's policies continue to be fully compatible with, and further the objectives of, those principles, guidelines and standards.

- Modern Slavery training for all new starters and annual online refresher sessions. Enhanced training is rolled out for operational staff with supply chain responsibility to raise greater awareness and better spot red flags and potential issues.
- Pinewood Group continues to take a risk-based approach to evaluate its supply chain and to issue key suppliers with specific and bespoke reminders of their obligations, including to our on-site caterer, security, key building contractors and cleaning providers. In addition, the list was expanded to include a wider range of our key contacts. The reminder is well received and acknowledged.

Future Plans

For the next financial year, Pinewood Group plans to focus on:

- Continuing its regular annual review of the Policy to ensure that Pinewood Group's procedures and processes remain in compliance with the Modern Slavery Act 2015. The next review is diarised for July 2026.
- A review of Pinewood Group's standard terms and conditions to ensure that the terms and conditions continue to meet Pinewood Group's objectives in this statement and the Policy.
- To continue to provide Modern Slavery training for all new starters and annual online refresher sessions. Enhanced training is rolled out for operational staff with supply chain responsibility to raise greater awareness and better spot red flags and potential issues.
- Ad hoc/spot check auditing of Pinewood Group suppliers, including compliance with Modern Slavery laws, supplier staff training documentation, and policies and processes. The Procurement and Legal Departments are preparing to carry out a modern slavery audit of a key supplier.
- Enhanced screening and due diligence for large-scale operational and development tenders planned in the upcoming year including without limitation shuttle buses.
- Simplification of Pinewood Group structure. The entity review project remains underway and further entities may be identified for dissolution in FY26.
- Reminder letters to key suppliers and partners in December 2025.

Board Approval

The Board approved this Statement on 14 July 2025 and authorised Siddhanth Das to sign accordingly and instructed it to be published accordingly on Pinewood Group's website and the UK Government's Modern Slavery Statement Registry.

Signed: 

Siddhanth Das

Director (Picture Holdco Limited & Pinewood Group Limited)

Date: 28 July 2025

Pinewood Group – Relevant Entities as at 03 April 2025

England and Wales Incorporated Entities

Company	Company No.
Picture Holdco Limited	10296277
Pinewood Group Limited	03889552
Pinewood Studios Limited	0392619
Shepperton Studios Limited	02974333
Pinewood Finco plc	11054849
Pinewood-Shepperton Studios Limited	02985190
Pinewood Shepperton Facilities Limited	07527390
Pinewood Films Limited	07660856
Pinewood Film Advisors Limited	8164867
Pinewood Film Advisors (W) Limited	08864165
PSL Consulting Limited	8655214
Pinewood Dominican Republic Limited	07096246
PSL Development Limited	07079399
Pinewood PSB Limited	06300755
Pinewood South Limited	12765273

International Incorporated Entities

Company	Company No.
Pinewood Film Production Studios Canada Inc. (British Columbia incorporated)	BC0892587
Pinewood Canada Inc (Ontario incorporated)	1000467880
Pinewood Toronto Development Inc. (Ontario incorporated)	1000467859
PT Studios Inc. (Ontario incorporated)	1000554199
Pinewood USA Inc. (California incorporated)	N/A
Pinewood International Pty Ltd (New South Wales incorporated)	685752701
Pinewood International Studios Pty Ltd	685941502